PRES. ARèTE N° 39 - PTT / VP, Jan. 21, 55.

Title II, Chapter II, Section C:

Art. 38: The Pres. of the Natl. Committee for Foreign Aid is named, Ordonnatue Principal (Minister of Planning).

Art. 39: Délégués = Ordonnatues Secondaire.

Chef de Province = Sous-Ordonnatue.

a) Monthly report on the use of credits placed at their disposal.

Art. 42: Requirement of concurrence by Inspector General or his regional delegate prior to approval by the Province Chief is obtained in the case of payroll by checks drawn by the caisse de province de caisse de régie.

Vice versa

a) Q: Is there any exception in favor of the régisseurs comptables in the refugee resettlement program?

Section E: Caisse d'avance et caisse de régie

A. - Caisse d'avance

Art. 46-47, +48. Maximum of 20,000 $VN, renewable by half upon presentation of the "pièces justificatives."

B. - Caisse de régie

Art. 49. - In exceptional cases where payroll would delay matters excessively, the Natl. Committee upon proposal of the Admin. Gen. can establish caisses de régie.

Art. 50. - Arète issued by Ordonnatue Principal upon proposal of Admin. Gen. determine powers & functions of the By-Court.
AGREEMENT
F.O.A. (U.S.A.) and C.F.A. (Cooperating Agency, V.N.
Committee for Foreign Aid)

signed Oct. 25, 1955: 5 months to Final Contribution Date: 3/25

Barrows > Vu Van Thai (Admin. General, CFA)

1. Project No. 30-82-075
2. Agreement No. 4
3. Original
4. Project Title: Resettlement and Rehabilitation, Cu-My
5. Project Description & Explanation: (See Annex A attached)
6. F.O.A. Appropriation Symbol 72-1161066
7. F.O.A. Allotment Symbol 030-65-6 YY
8. F.O.A. Dollar Contribution [Nothing]
   (a) Total, (b) Contract Services, (c) Commodities, (d) Other Costs
9. Cooperating Agency Contribution -- Dollar Equivalent
   $1.00 = 34.82
   (a) Total 4,014,622 10 $, U.S. $115,296
   (b) Technical & Other Services [Nothing]
   (c) Commodities [Nothing]
   (d) Other Costs [Nothing]

10. Special Provisions
Funds for the purchase of fishing boats will be made available by the National Agricultural Credit Agency.

(continued in Annex C)

(a) Although the amount shown in Block 9 is designated as a cooperating agency contribution, it is in fact an ICA contribution. This amount will be made available as a grant from counterpart funds generated through ICA financing. (over)
c) Release of counterpart funds will be at the discretion of the USOM on a monthly basis according to plans and specifications approved or prepared by USOM. Counterpart funds may not be obligated after June 30, 1956. Expenditures against project accounts, funds obligated prior to July 1, 1956 may be made through December 30, 1956. On Dec. 31, 1956 project accounts will be closed out and all residual funds returned to the Counterpart Fund.

(d) Budget limits must be respected. USOM retains discretion to require reimbursement to counterpart fund by the participating country.
The present sub-project is designed to accomplish the resettlement and the ultimate self-support of 540 fishing families within the Resettlement and Rehabilitation Program. The site proposed is Cu-Mi, a bay situated in the province of Baria between the towns of Baria and Phan-Thiet, 20 kilometers from Xuyen-Moc.

The proposed resettlement area was surveyed by a survey team of the Commissioner General for Refugees. The land belongs to the Government and large surfaces extending from the sea to the forest are vacant, ready for immediate occupancy. This part of the coast offers good possibilities for deep sea fishing, even better than those available to the fishing centers around the town of Baria.

Good quality lumber for the construction of fishing boats is available in close-by forests. A great variety of wood species ranging from high forest trees to mangroves furnish possibilities for the production of firewood, charcoal and resin. Vegetables and coconuts can be grown in nearby freshwater marshes.

The inhabitants of the region, many of them of Tonkinese origin, are reported to be in favor of the resettlement of refugees as the area is felt to be underpopulated in relation to its inherent possibilities. Communications by boat are good; boats now transporting lumber to My tho and Cholon bring back cargoes of rice whose retail price is similar to that prevalent in Saigon.

There is no record of malaria, and drinking water can be found all year round at a depth of two meters.

With the possibilities as outlined above, it is believed that the basic assistance as specified in this sub-project, mainly in the form of fishing implements, is sufficient to make the village self-supporting within nine months.
1. Fishing implements
   a) 10 teams of "Sonating" fishermen (22) 10 $
   3 "Sonating" nets per fisherman: 660 nets 382,800
   20 boats: 12 m x 2.5 m 700,000 10 $
   16 boats: 8 m x 2 m 400,000 10 $
   b) 80 fishermen using "Loi" net: 800 nets 136,000
   16 boats: 8 m x 2 m 400,000 10 $
   c) 40 fishermen using "Lao" net: 600 nets 78,000
   12 boats: same as (d) 300,000 10 $
   d) 30 fishermen using hooks: 30 x 1,750 10 $ 52,500
   e) 120 fishermen using "Phu" net: 120 x 3,000 10 $ 360,000

Sub-Total 1,009,300

2. Medicines and medical equipment 150,000
   Mosquito nets 150,000

3. Buildings and wells
   a) Individual houses (material and transportation) 1,000 10 $ x 510 (Direct to Road-building??) 510,000
   b) Community Center: (600 10 $ per sq. meter)
      Community Hall: 48 sq. m. -- 28,800 10 $
      School (3 grades): 156 sq. m. -- 93,600 10 $ 122,400
   c) Wells: 26 wells at 15,000 10 $ each 390,000

4. Administration 38,250

5. Subsistence (for the first 5 months) 1,453,500

6. Self-defense groups
   (financed by National Budget -- 77,000 10 $

7. Reserves and unforeseen expenses 5% of total budget 191,172

Further fishing equipment, to be purchased 4,014,622
in U.S. dollars, might be furnished to the villagers according to needs and recommendations of the fishery service and USC/S technicians.
Talk to Prov. F.O. Personnel
Fred Wickert

1. Purpose: describe total Caririsgol org., org. of the field office & its relation to Caririsgol + province personnel. Enlarge on

2. Role: the M.S.U. is advisory & temporary.

3. My description may not be lined up to an idea for which to sheet. But if you know the idea, you know what should

be done even if it's not perfect. Always subject to correction. Central authorizing is power of these orders.

4. A. Big job to be done quickly. Let that

B. The refugees need to be moved to other locations, all funds to be committed by

June 30.

C. An organization which to work itself out of a job. The more affluent it is, the quicker it will work itself out of a job — not easy. Goal: to get refugees self-sufficient

for good of Viet Nam.

D. How to set up an org. to do the job: (1) two jobs: move refugees from one prov. to another (naturally a job for cent. 1/2, but need skilled & personnel at

prov. level to plan moving + receive new one.

(2) get refugees within a province self-sufficient

main grunt of people here.

E. Refugee villages: Should be encouraged to put themselves on their own. If they have

built a road, why emphasize paying them for

things done? Only give them things they can't obtain
B. Recommended Organization

1. Total Plan of Campegal (1) Plan - get funds, adv. time & money. Have admin. + tech support. 
   
2. Org. of a field office
   a. Will vary to meet circumstances. May be only 1 person in prov. with few refugee problems & quite a staff where several refugee centers in 1 province.
   b. To describe most complex situation because you can best see the various duties of the people concerned. You will realize that in simpler prov. & sites 1 person may do several or even all the jobs described.
   c. Actual org. to set: The job done at present level.

1. Problem: Coordination between Prov. & refugee affairs: P.C. must eventually take in refugees as people in this province. Things done for refugees, e.g., roads built, must fit in with prov. dev. plans. But, since this is an emergency program, see prov. having refugee program depend on COMM as set. No perfect solution. But Campegal F.O. personnel must do everything within reason to elicit PC & prov. help on refugee problem.
3. Duties of Personnel: Brief for all concerned to clear up so cal. operations as a team.

a. Chairman. (Comm.)

- Approaches what is delegated to him: discussed.
- Seeks that refugee plans are tied in with
  Prov. Dept. plans.
- Chairman of Prov. refugee agency
  does what he can to integrate refugees
  into life of province.
- Makes provide technical help available
  when called for
- Examines first and central
  (Want to check on Saigon & worked this out with them)
- Prov. technicians

b. Assist on survey operations when necessary
   - Attends Prov. refuge Comm. meetings & offers
     advice & suggestions on central subprojects.
     - Assist in implementation & getting projects out in trouble.

Carnival Delegate:

1. Stimulate development of sub-projects
   Throughout the province.
2. Processing of project proposals. Make
   sure Prov. Chairman knows about sub-projects. See
   that project plans get to Carnival without unduly
3. Schedule work of survey teams & implement planning
4. Supervise center chiefs. Visit centers & know
   their needs.
5. Keep handbook information up to date.
6. Maintain a kind of supervision over Prov.
   - Report him if he is a bottleneck or not doing what
   - Keeps contacts with the Prov.
7. Provide aid in support for Carnival personnel.
8. Clarifies & instructs in work unit for a month.
2. Planning

1. Under supervision of campijal deleige, prepares
does surrveys to assess refugee needs, makes
out sub-project forms in accordance
with Campijal & directors.

2. Stays with projects as they are
implemented to interpret planning ideas
not clear.

3. Replaces projects when & if necessary.

4. Emphasizes philosophy of getting villagers
to help themselves - does not emphasize
paying for work villagers have already
done.

5. Maintains liaison with prov. technicans
& involves them in the planning.

6. Maintains liaison with planners in
Darja & in neighboring provinces with
similar refugee problems - realizes he
belongs to a profession of surveyors.

7. Knows about previous surveys & the
irir's funding into act.

8. May not be needed if

9. Cooperate with planners of outside
relief agencies.

10. May not be too needed if survey have
already been completed & USO's forms
completed.

11. Has to have an objectives att. about what
refugee needs are - doesn't put them down
for more than they really need. If he does
he only invites ups. from Darja & makes for more
work or part of busy Darja people.
e. Center Chief.

1. May be both planner + Conseil délégué in provinces without much refugee problem.
2. Lives at the Center preferably.
3. Supervises, teaches, & motivates specialized center personnel with respect to agriculture, public health, info, etc.
4. Cooperates with planner, gets his ideas on implementation, how to adjust plan as project develops.
5. Involves provincial technicians in implementing plans.
6. Carries out the plan — sees that it gets into effect — orders materials, etc. that they are delivered, etc.
7. Maintains liaison with evacuation centers in Saigon & neighboring refugee center chiefs. Belongs to the profession of implementers.
8. Has to get refugees to accept the plan.
9. Has to be a mouth of the work themselves as possible — work them.
10. Sign vouchers for all payments made by locals — keep a check on expenditures made in cash.

f. Registrar. Confirms — to be concord.

by O. Tave.

g. Other admin personnel at prov. level — to be worked out in the provinces. Ideal: devote energies to support the operating (planning & execution) personnel and facilitate their work.
E3. Relation of province field O personnel to higher authority.

a. Center chief is resp. to CONTAC.
Commissioner but obviously has
to maintain good rel. with P.C.
within reason.

b. Planning chief is resp. to Cannial
delique but keeps in touch with
planning rel. in Saigon (Mr. Ky)
for technical dir. (planning +
survey methods).

c. Center chiefs, resp. to Cannial delique.
Done to maintain good rel. with refugees too.

4. Other side of coin: Cannial resp. to
F.O. personnel.

a. When & if P.C. complains, need
investigation & support F.O. if
difficulties are with the P.C.

b. Refer points to other refugee leaders
back to prov. orgs. - don't reward
them for coming to Saigon.

c. Give F.O. personnel a certain
freedom to take calculated risks
in this emergency. If they guess
wrong but profit from mistakes,
no punishment.

d. Keep close tabs on progress. + sheets
transfer personnel to where they're needed.

e. Reward those who do good jobs by finding
good jobs for them when refugee program is completed.
1. Public relations: Get the message to refugee leaders and refugees that the program must be decentralized if it must be done in the provinces and can't be done from Saigon. If program is to finish on time.

C. Last Thoughts and Summary.
1. Introduction - The nature of the problem now facing Viet Nam: rehab & resettlement.
2. Recommended org. to accomplish this: Total plan of Comwel
   a. Org. & duties of various groups of personnel.
3. No substitute for initiative, imagination, and the job done.
4. Questions: e.g., What does Prov. Refugee Committee do? How should it actually operate? (Is a dead letter in a no. of provinces)